# Society of American Archivists 

Council Meeting

May 15-17, 2013
Chicago, Illinois
Treasurer's Report:
Financial Review July 1, 2012 - March 31, 2013

## Overview

For the nine months ending March 31, SAA posted a net gain of $\$ 57,812.59$. The budgeted net gain was $\$ 4,434.92$; the actual net gain was better than budget by $\$ 53,377.67$. Total revenues exceeded budget by $\$ 38,988.10$ ( $2.08 \%$ ). Total expenses were under budget by $\$ 14,389.57(0.77 \%)$. Most of the major revenue-producing areas exceeded expectations. Most notable among the favorable revenue variances were the Annual Meeting ( $\$ 76,125.47$ / 14.68\%), Archival Outlook (\$6,201.40 / 33.49\%), and Membership (\$6,199.82 / 1.04\%).

## Balance Sheet

The balance sheet continues to strengthen. Cash and Investments balances combined exceeded last year by $\$ 173,426.66$ ( $28.68 \%$ ). Deferred revenues exceeded last year by $\$ 59,689.44(9.57 \%)$. Two types of deferred revenues that are showing particular strength are Subscriptions and Membership. Annual Meeting exhibitors are registering earlier than last year. As of March 31, we were ahead of last year's pace by \$16,300.00 (36.47\%). We are well-positioned to have a strong final quarter of FY 2013 that could extend into the early part of FY 2014.

## Income Statement

For the nine months ending March 31, SAA posted a net gain of $\$ 57,812.59$. This performance is better than last year by $\$ 38,534.36$ and budget by $\$ 53,377.67$. The fact that revenues exceeded budget in every area except one (Publications) is a change from recent years and a very encouraging sign. It is worth noting that the Annual Meeting's net gain was $\$ 117,122.88$. All of the other areas of SAA have a combined net loss of $\$ 59,310.29$.The argument can, and should, be made that the net gain from the Annual Meeting is the leading factor in determining whether SAA has a successful fiscal year.

Specific points of interest are as follows:

- Membership: Dues revenue exceeded last year and budget by $6.81 \%$ and $1.34 \%$, respectively. The favorable variance to last year, combined with the fact that deferred revenues in Membership are nearly $6 \%$ ahead of last year, is very encouraging. The favorable expense variance in Salaries, Wages and Benefits was due to a staff reorganization with the hiring of a full-time Web and IT Systems Administrator to fill
the position that previously included Membership and Technical Services. This variance will continue to increase throughout the remainder of FY 2013.
- Periodicals: Archival Outlook's advertising revenue exceeded budget by nearly $\$ 6,000$ due to six new advertisers coming aboard since the start of the fiscal year. We over-accrued expenses related to the production of The American Archivist and Archival Outlook during June. This over-accrual is the cause of the favorable expense variances in March's financials.
- Annual Meeting: Revenues exceeded budget in every category. Annual Meeting total income exceeded budget by $\$ 76,125.47$ ( $14.68 \%$ ). Total expenses exceeded budget by $\$ 35,701.60(8.08 \%)$. The unfavorable variances were in food and beverage and audiovisual expenses.
- Publications: Although the first installment in the new Trends in Archives Practice series, which was launched February 1, is off to a solid start, overall publication sales continue to lag. As a result, year-to-date total revenues are less than last year and budget by $\$ 30,555.00(9.96 \%)$ and $\$ 54,999.09$ ( $16.61 \%$ ), respectively. Shipping, warehouse processing expenses, and cost of goods sold are significantly lower than last year and budget because of the lower sales volumes. Should this trend continue, it is possible that Publications could end FY 2013 with a net loss. The net gain of $\$ 16,130.20$ is less than budget by $\$ 48,347.92$ (74.98\%) and less than last year by \$35,962.18 (69.04\%).
- Education: Total revenues exceeded last year by $11.22 \%$ and budget by $0.84 \%$. DAS is the leading cause for the favorable revenue variances. Total expenses are greater than last year, but are less than budget by $\$ 17,639.70$ (6.06\%). The net gain of $\$ 46,078.53$ exceeds last year and budget by $\$ 19,966.44$ (76.46\%) and $\$ 20,289.67$ (78.68\%), respectively.
- Career Services: Total revenues exceeded last year and budget expectations. We have seen a noticeable increase in revenues since November. The unfavorable expense variance in Services is a reflection of the growth in revenues, as Boxwood (the jobsite provider) receives a percentage of our job advertisement revenues.
- G\&A: Total expenses exceeded budget expectations by $2.08 \%$. The unfavorable variance in Services was caused by higher-than-normal expenditures payable to AZBS, our computer support vendor, in the absence of an IT administrator on staff. Depreciation expense has also exceeded budget expectations by nearly $\$ 11,000$. The final determination of FY 2013's depreciation expense was made after the budget was finalized. The difference for the fiscal year will be $\$ 14,629$.
- Governance: The unfavorable variance of $\$ 3,198.10$ in Taxes, Dues, and Subscriptions was caused by a timing difference related to the NISO membership payment. Council travel expenses and increased consulting costs related to strategic planning were the other leading causes for the overall unfavorable expense variance.
- Advocacy: Total expenses had a favorable variance to budget of nearly $\$ 16,000$ during the first nine months of the fiscal year. This was due to a decrease in staff effort and a delay in making the quarterly contribution to NCH .


## Society of American Archivists Year-To-Date Financial Statements March 31, 2013

|  | Current Year |  | Prior Year March | Current Month vs Last Month <br> $\$$ Variance \%Variance |  | Current Month vs Last Year S Variance $\quad$ \% Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | March | February |  |  |  |  |  |
| Assets |  |  |  |  |  |  |  |
| Cash | \$128,162.06 | \$180,598.92 | \$54,735.40 | (\$52,436.86) | -29.03\% | \$73,426.66 | 134.15\% |
| Investments | 650,000.00 | 600,000.00 | $550,000.00$ | 50,000.00 | 8.33\% | 100,000.00 | 18.18\% |
| Accounts Receivable | 15,579.24 | 14,083.88 | 12,292.37 | 1,495.36 | 10.62\% | 3,286.87 | 26.74\% |
| Property, Plant, \& Equipment | 456,241.85 | 456,241.85 | 429,957.10 |  | 0.00\% | 26,284.75 | 6.11\% |
| Less: Accumulated Depreciation | (338,310.18) | (332,024.68) | $(264,566.28)$ | $(6,285.50)$ | 1.89\% | (73,743.90) | 27.87\% |
| Total Property Plant \& Equipment | 117,931.67 | 124,217.17 | 165,390.82 | $(6,285.50)$ | -5.06\% | $(47,459.15)$ | -28.70\% |
| Cash Advances and Deposits | 7,200.00 | 7,200.00 | 7,875.56 |  | 0.00\% | (675.56) | -8.58\% |
| Inventory | 152,287.52 | 153,937.55 | 206,739.29 | $(1,650.03)$ | -1.07\% | (54,451.77) | -26.34\% |
| Prepaid Expenses | 127,256.92 | 102,331.05 | 118,677.60 | 24,925.87 | 24.36\% | 8,579.32 | 7.23\% |
| Due From Foundation Admin. | 329,417.59 | 328,567.59 | 325,913.15 | 850.00 | 0.26\% | 3,504.44 | 1.08\% |
| Due From Foundation Funds | 60,856.18 | 61,091.18 | 43,765.64 | (235.00) | -0.38\% | 17,090.54 | 39.05\% |
| Total Assets | 1,588,691.18 | 1,572,027.34 | 1,485,389.83 | 16,663.84 | 1.06\% | 103,301.35 | 6.95\% |
| Liabilities |  |  |  |  |  |  |  |
| Accounts Payable | 25,581.17 | 22,385.52 | 31,613.44 | 3,195.65 | 14.28\% | $(6,032.27)$ | -19.08\% |
| Salaries and Wages Payable | 39,902.37 | 33,757.83 | 41,604.36 | 6,144.54 | 18.20\% | $(1,701.99)$ | -4.09\% |
| Deferred Revenues - Annual Meeting | 319.00 | 319.00 | 449.00 |  | 0.00\% | (130.00) | -28.95\% |
| Deferred Revenues-Subscriptions | 101,754.00 | 97,224.00 | 86,827.50 | 4,530.00 | 4.66\% | 14,926.50 | 17.19\% |
| Deferred Revenues - Memberships | 452,619.82 | 452,586.42 | 428,269.81 | 33.40 | 0.01\% | 24,350.01 | 5.69\% |
| Deferred Revenues-Education | 39,316.00 | 67,064.00 | 50,941.50 | (27,748.00) | -41.38\% | $(11,625.50)$ | -22.82\% |
| Deferred Revenues-Sponsors | 15,900.00 | 2,500.00 | 4,500.00 | 13,400.00 | 536.00\% | 11,400.00 | 253.33\% |
| Deferred Revenues-Advertising | 10,905.00 | 9,105.00 | 8,200.00 | 1,800.00 | 19.77\% | 2,705.00 | 32.99\% |
| Deferred Revenues-Exhibitors | 61,000.00 | 55,900.00 | 44,700.00 | 5,100.00 | 9.12\% | 16,300.00 | 36.47\% |
| Deferred Revenues-Consultants | 1,862.43 | 2,073.34 | 99.00 | (210.91) | -10.17\% | 1,763.43 | 1781.24\% |
| Total Deferred Revenues | 683,676.25 | 686,771.76 | 623,986.81 | $(3,095.51)$ | -0.45\% | 59,689.44 | 9.57\% |
| Due to Council-Directed Funds | 12,745.92 | 12,495.92 |  | 250.00 | 2.00\% | 12,745.92 | 0.00\% |
| Due To Foundation Funds | 48,353.78 | 48,102.78 | 34,040.35 | 251.00 | 0.52\% | 14,313.43 | 42.05\% |
| Deferred Rent | 18,883.52 | 19,209.10 | 22,790.48 | (325.58) | -1.69\% | $(3,906.96)$ | -17.14\% |
| Total Liabilities | 829,143.01 | 822,722.91 | 754,035.44 | 6,420.10 | 0.78\% | 75,107.57 | 9.96\% |
| Net Assets |  |  |  |  |  |  |  |
| Fund Balance | 701,735.58 | 701,735.58 | 763,799.43 |  | 0.00\% | $(62,063.85)$ | -8.13\% |
| Net Gain or Loss | 57,812.59 | 47,568.85 | (32,445.04) | 10,243.74 | 21.53\% | 90,257.63 | -278.19\% |
| Total Net Assets | 759,548.17 | 749,304.43 | 731,354.39 | 10,243.74 | 1.37\% | 28,193.78 | 3.86\% |
| Total Liabilities and Net Assets | 1,588,691.18 | 1,572,027.34 | 1,485,389.83 | 16,663.84 | 1.06\% | 103,301.35 | 6.95\% |

## Asset Comparison



## Liability Comparison



## Deferred Revenues Comparison




## Operations Cumulative Net Gain/Loss

$\Longrightarrow$ This Year
$\longrightarrow$ Last Year
$\longrightarrow$ Budget


Net Gain Or Loss By Cost Center Group


## Net Gain Or Loss By Cost Center




## Cost Center Revenues vs. Expenses



## Revenues By Cost Center



## SAA Revenues by Cost Center



## Expenses By Cost Center



## SAA Expenses by Cost Center



|  | Society of American Archivists Consolidated Statement of Activities For the Nine Months Ending March 31, 2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | This Year Vs. \$ Variance | ast Year \% Variance | This Year \$Variance | Budget \% Variance |
| Income |  |  |  |  |  |  |  |
| Dues | \$602,153.05 | \$563,765.46 | \$594,166.43 | \$38,387.59 | 6.81\% | \$7,986.62 | 1.34\% |
| Subscriptions \& Advertising | 132,054.52 | 122,896.45 | 119,171.41 | 9,158.07 | 7.45\% | 12,883.11 | 10.81\% |
| Workshops | 311,586.00 | 277,650.20 | 308,982.00 | 33,935.80 | 12.22\% | 2,604.00 | 0.84\% |
| Annual Meeting | 573,204.50 | 614,465.02 | 508,874.64 | $(41,260.52)$ | (6.71\%) | 64,329.86 | 12.64\% |
| Publications \& CD Sales | 234,261.05 | 269,120.20 | 279,207.29 | $(34,859.15)$ | (12.95\%) | (44,946.24) | (16.10\%) |
| Contributions | 100.00 | 1.00 |  | 99.00 | 9,900.00\% | 100.00 | 0.00\% |
| Investments | 1,575.72 | 1,179.84 | 1,485.00 | 395.88 | 33.55\% | 90.72 | 6.11\% |
| Shipping, Handling, \& Other | 62,549.97 | 61,108.73 | 66,609.94 | 1,441.24 | 2.36\% | (4,059.97) | (6.10\%) |
| Total Income | 1,917,484.81 | 1,910,186.90 | 1,878,496.71 | 7,297.91 | 0.38\% | 38,988.10 | 2.08\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 664,561.91 | 650,637.64 | 687,879.06 | 13,924.27 | 2.14\% | (23,317.15) | (3.39\%) |
| Office Occupancy \& Utilities | 71,351.79 | 68,675.81 | 69,636.63 | 2,675.98 | 3.90\% | 1,715.16 | 2.46\% |
| Services | 725,945.91 | 753,579.05 | 689,903.02 | $(27,633.14)$ | (3.67\%) | 36,042.89 | 5.22\% |
| Supplies | 12,763.19 | 12,179.09 | 11,587.00 | 584.10 | 4.80\% | 1,176.19 | 10.15\% |
| Travel | 110,843.48 | 111,295.45 | 124,564.50 | (451.97) | (0.41\%) | (13,721.02) | (11.02\%) |
| Leases, Rentals, \& Licenses | 20,424.26 | 38,699.19 | 22,301.67 | $(18,274.93)$ | (47.22\%) | $(1,877.41)$ | (8.42\%) |
| Taxes, Dues, \& Subscriptions | 14,322.50 | $18,000.21$ | $10,646.00$ | $(3,677.71)$ | $\text { ( } 20.43 \% \text { ) }$ | 3,676.50 | 34.53\% |
| Depreciation, Cost of Goods Sold \& Other | 239,459.18 | $237,842.23$ | 257,543.91 | 1,616.95 | 0.68\% | $(18,084.73)$ | (7.02\%) |
| Total Expenses | 1,859,672.22 | 1,890,908.67 | 1,874,061.79 | (31,236.45) | (1.65\%) | (14,389.57) | (0.77\%) |
| Net Gain or (Loss) | 57,812.59 | 19,278.23 | 4,434.92 | 38,534.36 | 199.89\% | 53,377.67 | 1,203.58\% |

## Operations Revenue Comparison

 - Last Year ■Budget

## Operations Expense Comparison



|  | Society of American Archivists Membership and Periodicals <br> For the Nine Months Ending March 31, 2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\qquad$ $\$ \text { Variance }$ | Last Year \% Variance | This Year <br> \$ Variance | Budget \% Variance |
| Income |  |  |  |  |  |  |  |
| Dues | \$602,153.05 | \$563,765.46 | \$594,166.43 | \$38,387.59 | 6.81\% | \$7,986.62 | 1.34\% |
| Subscriptions \& Advertising | 72,268.05 | 70,246.40 | 66,920.00 | 2,021.65 | 2.88\% | 5,348.05 | 7.99\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other | 8,894.32 | 10,342.10 | 9,754.15 | (1,447.78) | (14.00\%) | (859.83) | (8.82\%) |
| Total Income | 683,315.42 | 644,353.96 | 670,840.58 | 38,961.46 | 6.05\% | 12,474.84 | 1.86\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 136,634.73 | 143,848.98 | 155,123.63 | (7,214.25) | (5.02\%) | (18,488.90) | (11.92\%) |
| Office Occupancy \& Utilities | 14,319.09 | 14,861.91 | 15,858.90 | (542.82) | (3.65\%) | $(1,539.81)$ | (9.71\%) |
| Services | 139,017.28 | 152,284.58 | 148,617.91 | (13,267.30) | (8.71\%) | $(9,600.63)$ | (6.46\%) |
| Supplies | 2,724.94 | 2,531.51 | 4,317.46 | 193.43 | 7.64\% | $(1,592.52)$ | (36.89\%) |
| Travel | 1,696.27 | 4,824.18 | 8,175.00 | $(3,127.91)$ | (64.84\%) | $(6,478.73)$ | (79.25\%) |
| Leases, Rentals, \& Licenses | 2,567.24 | 2,534.02 | 4,614.16 | 33.22 | 1.31\% | $(2,046.92)$ | (44.36\%) |
| Taxes, Dues, \& Subscriptions | 495.00 | 495.00 | 490.00 |  | 0.00\% | 5.00 | 1.02\% |
| Depreciation, Cost of Goods Sold \& Other | 4,175.55 | 10,151.71 | 10,500.00 | $(5,976.16)$ | (58.87\%) | (6,324.45) | (60.23\%) |
| Total Expenses | 301,630.10 | 331,531.89 | 347,697.06 | $(29,901.79)$ | (9.02\%) | $(46,066.96)$ | (13.25\%) |
| Net Gain or (Loss) | 381,685.32 | 312,822.07 | 323,143.52 | 68,863.25 | 22.01\% | 58,541.80 | 18.12\% |

# Society of American Archivists <br> Membership <br> For the Nine Months Ending March 31, 2013 

| Income | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \end{gathered}$ | This Year \$ Variance | ast Year \% Variance | This Year <br> \$ Variance | Budget <br> \% Variance |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Dues | \$602,153.05 | \$563,765.46 | \$594,166.43 | \$38,387.59 | 6.81\% | \$7,986.62 | 1.34\% |
| Subscriptions \& Advertising |  |  |  |  | 0.00\% |  | 0.00\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other | 1,113.20 | 1,779.20 | 2,900.00 | (666.00) | (37.43\%) | (1,786.80) | (61.61\%) |
| Total Income | 603,266.25 | 565,544.66 | 597,066.43 | 37,721.59 | 6.67\% | 6,199.82 | 1.04\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 61,408.91 | 71,818.73 | 73,197.76 | $(10,409.82)$ | (14.49\%) | (11,788.85) | (16.11\%) |
| Office Occupancy \& Utilities | 6,531.56 | 7,433.25 | 7,518.45 | (901.69) | (12.13\%) | (986.89) | (13.13\%) |
| Services | 5,552.65 | 11,518.38 | 7,399.95 | $(5,965.73)$ | (51.79\%) | $(1,847.30)$ | (24.96\%) |
| Supplies | 2,137.96 | 1,691.42 | 2,734.87 | 446.54 | 26.40\% | (596.91) | (21.83\%) |
| Travel | 1,597.27 | 889.49 | 1,725.00 | 707.78 | 79.57\% | (127.73) | (7.40\%) |
| Leases, Rentals, \& Licenses | 1,153.16 | 1,261.45 | 1,985.91 | (108.29) | (8.58\%) | (832.75) | (41.93\%) |
| Taxes, Dues, \& Subscriptions |  |  | 245.00 |  | 0.00\% | (245.00) | (100.00\%) |
| Depreciation, Cost of Goods Sold \& Other | 3,975.55 | 10,151.71 | 10,500.00 | $(6,176.16)$ | (60.84\%) | $(6,524.45)$ | (62.14\%) |
| Total Expenses | 82,357.06 | 104,764.43 | 105,306.94 | (22,407.37) | (21.39\%) | $(22,949.88)$ | (21.79\%) |
| Net Gain or (Loss) | 520,909.19 | 460,780.23 | 491,759.49 | 60,128.96 | 13.05\% | 29,149.70 | 5.93\% |

Society of American Archivists
Periodicals (AA \& AO)
For the Nine Months Ending March 31, 2013

| Year-To-Date <br> $03 / 31 / 13$ | Year-To-Date <br> $03 / 31 / 12$ | Budget <br> $03 / 31 / 13$ | This Year Vs. Last Year <br> \$ Variance |
| :--- | :--- | :--- | :--- |

Income

| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subscriptions \& Advertising | 72,268.05 | 70,246.40 | 66,920.00 | 2,021.65 | 2.88\% | 5,348.05 | 7.99\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other | 7,781.12 | 8,562.90 | 6,854.15 | (781.78) | (9.13\%) | 926.97 | 13.52\% |
| Total Income | 80,049.17 | 78,809.30 | 73,774.15 | 1,239.87 | 1.57\% | 6,275.02 | 8.51\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 75,225.82 | 72,030.25 | 81,925.87 | 3,195.57 | 4.44\% | $(6,700.05)$ | (8.18\%) |
| Office Occupancy \& Utilities | 7,787.53 | 7,428.66 | 8,340.45 | 358.87 | 4.83\% | (552.92) | (6.63\%) |
| Services | 133,464.63 | 140,766.20 | 141,217.96 | $(7,301.57)$ | (5.19\%) | $(7,753.33)$ | (5.49\%) |
| Supplies | 586.98 | 840.09 | 1,582.59 | (253.11) | (30.13\%) | (995.61) | (62.91\%) |
| Travel | 99.00 | 3,934.69 | 6,450.00 | $(3,835.69)$ | (97.48\%) | $(6,351.00)$ | (98.47\%) |
| Leases, Rentals, \& Licenses | 1,414.08 | 1,272.57 | 2,628.25 | 141.51 | 11.12\% | $(1,214.17)$ | (46.20\%) |
| Taxes, Dues, \& Subscriptions | 495.00 | 495.00 | 245.00 |  | 0.00\% | 250.00 | 102.04\% |
| Depreciation, Cost of Goods Sold \& Other | 200.00 |  |  | 200.00 | 0.00\% | 200.00 | 0.00\% |
| Total Expenses | 219,273.04 | 226,767.46 | 242,390.12 | (7,494.42) | (3.30\%) | $(23,117.08)$ | (9.54\%) |
| Net Gain or (Loss) | (139,223.87) | (147,958.16) | (168,615.97) | 8,734.29 | (5.90\%) | 29,392.10 | (17.43\%) |

## Society of American Archivists

American Archivist
For the Nine Months Ending March 31, 2013


## Society of American Archivists

Archival Outlook
For the Nine Months Ending March 31, 2013


Income

| Dues |  |  |  |  | 0.00\% |  | $0.00 \%$ $34.95 \%$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subscriptions \& Advertising | 22,941.05 | 19,416.90 | 17,000.00 | 3,524.15 | 18.15\% | 5,941.05 | 34.95\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other | 1,777.00 | 2,885.00 | 1,516.65 | (1,108.00) | ( $38.41 \%$ ) | 260.35 | 17.17\% |
| Total Income | 24,718.05 | 22,301.90 | 18,516.65 | 2,416.15 | 10.83\% | 6,201.40 | 33.49\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 44,112.07 | 38,721.59 | 46,674.34 | 5,390.48 | 13.92\% | (2,562.27) | (5.49\%) |
| Office Occupancy \& Utilities | 4,579.82 | 4,005.81 | 4,748.90 | 574.01 | 14.33\% | (169.08) | (3.56\%) |
| Services | 61,895.31 | 60,942.72 | 68,154.93 | 952.59 | 1.56\% | (6,259.62) | (9.18\%) |
| Supplies | 345.30 | 432.41 | 333.33 | (87.11) | (20.15\%) | 11.97 | 3.59\% |
| Travel | 99.00 |  |  | 99.00 | 0.00\% | 99.00 | 0.00\% |
| Leases, Rentals, \& Licenses | 829.19 | 684.18 | 1,264.89 | 145.01 | 21.19\% | (435.70) | (34.45\%) |
| Taxes, Dues, \& Subscriptions | 495.00 | 495.00 | 245.00 |  | 0.00\% | 250.00 | 102.04\% |
| Depreciation, Cost of Goods Sold \& Other | 200.00 |  |  | 200.00 | 0.00\% | 200.00 | 0.00\% |
| Total Expenses | 112,555.69 | 105,281.71 | 121,421.39 | 7,273.98 | 6.91\% | (8,865.70) | (7.30\%) |
| Net Gain or (Loss) | $(87,837.64)$ | (82,979.81) | $(102,904.74)$ | $(4,857.83)$ | 5.85\% | 15,067.10 | (14.64\%) |

Society of American Archivists
Operational Revenue Centers
For the Nine Months Ending March 31, 2013


Income

| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subscriptions \& Advertising | 59,786.47 | 52,650.05 | 52,251.41 | 7,136.42 | 13.55\% | 7,535.06 | 14.42\% |
| Workshops | 311,586.00 | 277,650.20 | 308,982.00 | 33,935.80 | 12.22\% | 2,604.00 | 0.84\% |
| Annual Meeting | 573,204.50 | 614,465.02 | 508,874.64 | $(41,260.52)$ | (6.71\%) | 64,329.86 | 12.64\% |
| Publications \& CD Sales | 234,261.05 | 269,120.20 | 279,207.29 | $(34,859.15)$ | (12.95\%) | $(44,946.24)$ | (16.10\%) |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other | 53,629.55 | 50,381.79 | 56,855.79 | 3,247.76 | 6.45\% | $(3,226.24)$ | (5.67\%) |
| Total Income | 1,232,467.57 | 1,264,267.26 | 1,206,171.13 | $(31,799.69)$ | (2.52\%) | 26,296.44 | 2.18\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 282,782.52 | 245,600.80 | 265,678.82 | 37,181.72 | 15.14\% | 17,103.70 | 6.44\% |
| Office Occupancy \& Utilities | 28,939.94 | 26,390.91 | 27,057.66 | 2,549.03 | 9.66\% | 1,882.28 | 6.96\% |
| Services | 455,138.62 | 476,509.86 | 424,838.69 | (21,371.24) | (4.48\%) | 30,299.93 | 7.13\% |
| Supplies | 6,446.38 | 6,268.12 | 4,661.14 | 178.26 | 2.84\% | 1,785.24 | 38.30\% |
| Travel | 81,532.03 | 90,973.40 | 99,298.00 | $(9,441.37)$ | (10.38\%) | (17,765.97) | (17.89\%) |
| Leases, Rentals, \& Licenses | 11,464.34 | 30,582.79 | 11,694.76 | $(19,118.45)$ | (62.51\%) | (230.42) | (1.97\%) |
| Taxes, Dues, \& Subscriptions | 2,465.40 | 2,579.00 | 245.00 | (113.60) | (4.40\%) | 2,220.40 | 906.29\% |
| Depreciation, Cost of Goods Sold \& Other | 161,395.01 | 192,226.06 | 184,327.54 | $(30,831.05)$ | (16.04\%) | (22,932.53) | (12.44\%) |
| Total Expenses | 1,030,164.24 | 1,071,130.94 | 1,017,801.61 | $(40,966.70)$ | (3.82\%) | 12,362.63 | 1.21\% |
| Net Gain or (Loss) | 202,303.33 | 193,136.32 | 188,369.52 | 9,167.01 | 4.75\% | 13,933.81 | 7.40\% |



|  | Society of American Archivists <br> Annual Meeting - Chicago 2011 <br> For the Nine Months Ending March 31, 2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | This Year V <br> \$ Variance | Last Year \% Variance | This Year \$ Variance | Budget \% Variance |
| Income |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising |  | 12,650.00 |  | (12,650.00) | (100.00\%) |  | 0.00\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  | 614,465.02 |  | (614,465.02) | (100.00\%) |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other |  | 9,055.00 |  | (9,055.00) | (100.00\%) |  | 0.00\% |
| Total Income |  | 636,170.02 |  | $(636,170.02)$ | (100.00\%) |  | 0.00\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits |  | 48,852.83 |  | (48,852.83) | (100.00\%) |  | 0.00\% |
| Office Occupancy \& Utilities |  | 4,849.38 |  | $(4,849.38)$ | (100.00\%) |  | 0.00\% |
| Services |  | 266,747.59 |  | $(266,747.59)$ | (100.00\%) |  | 0.00\% |
| Supplies |  | 1,773.96 |  | $(1,773.96)$ | (100.00\%) |  | 0.00\% |
| Travel |  | 20,420.79 |  | $(20,420.79)$ | (100.00\%) |  | 0.00\% |
| Leases, Rentals, \& Licenses |  | 22,885.61 |  | $(22,885.61)$ | (100.00\%) |  | 0.00\% |
| Taxes, Dues, \& Subscriptions <br> Depreciation, Cost of Goods Sold \& Other |  | 168,756.81 |  | (168,756.81) | $\begin{gathered} 0.00 \% \\ (100.00 \%) \end{gathered}$ |  | $\begin{aligned} & 0.00 \% \\ & 0.00 \% \end{aligned}$ |
| Total Expenses |  | 534,286.97 |  | $(534,286.97)$ | (100.00\%) |  | 0.00\% |
| Net Gain or (Loss) |  | 101,883.05 |  | (101,883.05) | (100.00\%) |  | 0.00\% |


|  | Society of American Archivists Annual Meeting - San Diego 2012 <br> For the Nine Months Ending March 31, 2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \end{gathered}$ | This Year V \$ Variance | Year Variance | This Year \$ Variance | Budget <br> \% Variance |
| Income |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising | 11,700.00 |  | 8,500.00 | 11,700.00 | 0.00\% | 3,200.00 | 37.65\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting | 573,204.50 |  | 508,874.64 | 573,204.50 | 0.00\% | 64,329.86 | 12.64\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other | 9,845.61 |  | 1,250.00 | 9,845.61 | 0.00\% | 8,595.61 | 687.65\% |
| Total Income | 594,750.11 |  | 518,624.64 | 594,750.11 | 0.00\% | 76,125.47 | 14.68\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 54,564.81 | 36,672.69 | 52,322.91 | 17,892.12 | 48.79\% | 2,241.90 | 4.28\% |
| Office Occupancy \& Utilities | 5,113.79 | 3,958.78 | 5,346.12 | 1,155.01 | 29.18\% | (232.33) | (4.35\%) |
| Services | 257,896.12 | 21,874.52 | 218,251.15 | 236,021.60 | 1,078.98\% | 39,644.97 | 18.16\% |
| Supplies | 1,395.40 | 269.79 | 2,174.18 | 1,125.61 | 417.22\% | (778.78) | (35.82\%) |
| Travel | 2,911.37 | 8,494.09 | 3,695.00 | $(5,582.72)$ | (65.72\%) | (783.63) | (21.21\%) |
| Leases, Rentals, \& Licenses | 1,108.27 | 784.64 | 2,530.63 | 323.63 | 41.25\% | $(1,422.36)$ | (56.21\%) |
| Taxes, Dues, \& Subscriptions |  |  |  |  | 0.00\% |  | $0.00 \%$ |
| Depreciation, Cost of Goods Sold \& Other | 154,637.47 | (72,054.51) | 157,605.60 | 226,691.98 | $(314.61 \%)$ | (2,968.13) | $(1.88 \%)$ |
| Total Expenses | 477,627.23 |  | 441,925.59 | 477,627.23 | 0.00\% | 35,701.64 | 8.08\% |
| Net Gain or (Loss) | 117,122.88 |  | 76,699.05 | 117,122.88 | 0.00\% | 40,423.83 | 52.70\% |


|  | Society of American Archivists <br> Annual Meeting - New Orleans 2013 <br> For the Nine Months Ending March 31, 2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | This Year V \$ Variance | Last Year \% Variance | This Year <br> \$ Variance | Budget \% Variance |
| Income |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising |  |  |  |  | 0.00\% |  | 0.00\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other |  |  |  |  | 0.00\% |  | 0.00\% |
| Total Income |  |  |  |  | 0.00\% |  | 0.00\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 42,864.92 |  | 36,326.93 | 42,864.92 | 0.00\% | 6,537.99 | 18.00\% |
| Office Occupancy \& Utilities | 4,428.60 | 3.13 | 3,691.16 | 4,425.47 | 141,388.82\% | 737.44 | 19.98\% |
| Services | 25,967.19 | 0.12 | 17,135.58 | 25,967,07 | 21,639,225.00\% | 8,831.61 | 51.54\% |
| Supplies | 422.27 |  | 240.89 | 422.27 | 0.00\% | 181.38 | 75.30\% |
| Travel | 10,000.11 | 669.83 | 9,415.00 | 9,330.28 | 1,392.93\% | 585.11 | 6.21\% |
| Leases, Rentals, \& Licenses | 761.28 |  | 981.59 | 761.28 | 0.00\% | (220.31) | (22.44\%) |
| Taxes, Dues, \& Subscriptions |  |  |  |  | $0.00 \%$ |  | $0.00 \%$ |
| Depreciation, Cost of Goods Sold \& Other | (84,444.37) | (673.08) | (67,791.11) | (83,771.29) | $12,445.96 \%$ | $(16,653.26)$ | $24.57 \%$ |
| Total Expenses |  |  | 0.04 |  | 0.00\% | (0.04) | (100.00\%) |
| Net Gain or (Loss) |  |  | (0.04) |  | 0.00\% | 0.04 | (100.00\%) |

## Society of American Archivists

Publications
For the Nine Months Ending March 31, 2013

| Year-To-Date <br> $03 / 31 / 13$ | Year-To-Date <br> $03 / 31 / 12$ | Budget <br> $03 / 31 / 13$ | This Year Vs. Last Year <br> \$ Variance |
| :--- | :--- | :--- | :--- |

Income

| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Subscriptions \& Advertising |  |  |  |  | 0.00\% |  | 0.00\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales | 232,789.05 | 265,657.20 | 275,607.29 | $(32,868.15)$ | (12.37\%) | $(42,818.24)$ | (15.54\%) |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other | 43,424.94 | 41,111.79 | 55,605.79 | 2,313.15 | 5.63\% | $(12,180.85)$ | (21.91\%) |
| Total Income | 276,213.99 | 306,768.99 | 331,213.08 | (30,555.00) | (9.96\%) | (54,999.09) | (16.61\%) |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 63,577.02 | 53,549.16 | 65,368.22 | 10,027.86 | 18.73\% | (1,791.20) | (2.74\%) |
| Office Occupancy \& Utilities | 7,309.41 | 6,338.08 | 6,653.71 | 971.33 | 15.33\% | 655.70 | 9.85\% |
| Services | 77,269.80 | 87,888.05 | 84,978.26 | $(10,618.25)$ | (12.08\%) | (7,708.46) | (9.07\%) |
| Supplies | 3,521.96 | 726.16 | 468.52 | 2,795.80 | 385.01\% | 3,053.44 | 651.72\% |
| Travel | 10,468.26 | 5,818.91 | 11,450.00 | 4,64935 | 79.90\% | (981.74) | (8.57\%) |
| Leases, Rentals, \& Licenses | 5,329.66 | 3,503.61 | 4,203.20 | 1,826.05 | 52.12\% | 1,126.46 | 26.80\% |
| Taxes, Dues, \& Subscriptions | 2,465.40 | 2,579.00 |  | (113.60) | (4.40\%) | 2,465.40 | 0.00\% |
| Depreciation, Cost of Goods Sold \& Other | 90,142.28 | 94,273.64 | 93,613.05 | (4,131.36) | (4.38\%) | (3,470.77) | (3.71\%) |
| Total Expenses | 260,083.79 | 254,676.61 | 266,734.96 | 5,407.18 | 2.12\% | $(6,651.17)$ | (2.49\%) |
| Net Gain or (Loss) | 16,130.20 | 52,092.38 | 64,478.12 | $(35,962.18)$ | (69.04\%) | (48,347.92) | (74.98\%) |

Society of American Archivists
Education
For the Nine Months Ending March 31, 2013

| Income | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \end{gathered}$ | This Year Vs. Last Year \$ Variance $\quad$ \% Variance |  | This Year Vs. Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising | 6,015.00 | 5,891.25 | 4,200.03 | 123.75 | 2.10\% | 1,814.97 | 43.21\% |
| Workshops | 311,586.00 | 277,650.20 | 308,982.00 | 33,935.80 | 12.22\% | 2,604.00 | 0.84\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales | 1,472.00 | 3,463.00 | 3,600.00 | $(1,991.00)$ | (57.49\%) | (2,128.00) | (59.11\%) |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other | 359.00 | 215.00 |  | 144.00 | 66.98\% | 359.00 | 0.00\% |
| Total Income | 319,432.00 | 287,219.45 | 316,782.03 | 32,212.55 | 11.22\% | 2,649.97 | 0.84\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 118,954.38 | 103,556.48 | 105,405.30 | 15,397.90 | 14.87\% | 13,549.08 | 12.85\% |
| Office Occupancy \& Utilities | 11,794.95 | 10,931.20 | 10,729.97 | 863.75 | 7.90\% | 1,064.98 | 9.93\% |
| Services | 78,193.33 | 82,304.62 | 94,083.55 | $(4,111.29)$ | (5.00\%) | $(15,890.22)$ | (16.89\%) |
| Supplies | 1,087.58 | 3,465.15 | 1,731.67 | $(2,377.57)$ | (68.61\%) | (644.09) | (37.19\%) |
| Travel | 58,152.29 | 55,569.78 | 74,738.00 | 2,582.51 | 4.65\% | $(16,585.71)$ | (22.19\%) |
| Leases, Rentals, \& Licenses | 4,210.31 | 3,356.93 | 3,159.68 | 853.38 | 25.42\% | 1,050.63 | 33.25\% |
| Taxes, Dues, \& Subscriptions |  |  | 245.00 |  | 0.00\% | (245.00) | (100.00\%) |
| Depreciation, Cost of Goods Sold \& Other | 960.63 | 1,923.20 | 900.00 | (962.57) | (50.05\%) | 60.63 | 6.74\% |
| Total Expenses | 273,353.47 | 261,107.36 | 290,993.17 | 12,246.11 | 4.69\% | (17,639.70) | (6.06\%) |
| Net Gain or (Loss) | 46,078.53 | 26,112.09 | 25,788.86 | 19,966.44 | 76.46\% | 20,289.67 | 78.68\% |


|  | Society of American Archivists Career Services <br> For the Nine Months Ending March 31, 2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | This Year V \$ Variance | Last Year \% Variance | This Year \$ Variance | Budget \% Variance |
| Income |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising | 42,071.47 | 34,108.80 | 39,551.38 | 7,962.67 | 23.34\% | 2,520.09 | 6.37\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other |  |  |  |  | 0.00\% |  | 0.00\% |
| Total Income | 42,071.47 | 34,108.80 | 39,551.38 | 7,962.67 | 23.34\% | 2,520.09 | 6.37\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 2,821.39 | 2,969.64 | 6,255.46 | (148.25) | (4.99\%) | (3,434.07) | (54.90\%) |
| Office Occupancy \& Utilities | 293.19 | 310.34 | 636.70 | (17.15) | (5.53\%) | (343.51) | (53.95\%) |
| Services | 15,812.18 | 17,694.96 | 10,390.15 | $(1,882.78)$ | (10.64\%) | 5,422.03 | 52.18\% |
| Supplies | 19.17 | 33.06 | 45.88 | (13.89) | (42.01\%) | (26.71) | (58.22\%) |
| Travel |  |  |  |  | 0.00\% |  | 0.00\% |
| Leases, Rentals, \& Licenses | 54.82 | 52.00 | 819.66 | 2.82 | 5.42\% | (764.84) | (93.31\%) |
| Taxes, Dues, \& Subscriptions |  |  |  |  | 0.00\% |  | 0.00\% |
| Depreciation, Cost of Goods Sold \& Other | 99.00 |  |  | 99.00 | 0.00\% | 99.00 | 0.00\% |
| Total Expenses | 19,099.75 | 21,060.00 | 18,147.85 | (1,960.25) | (9.31\%) | 951.90 | 5.25\% |
| Net Gain or (Loss) | 22,971.72 | 13,048.80 | 21,403.53 | 9,922.92 | 76.04\% | 1,568.19 | 7.33\% |


|  | Society of American Archivists Operational Expense Centers For the Nine Months Ending March 31, 2013 |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \end{gathered}$ | This Year Vs. \$ Variance | Last Year \% Variance | This Year \$Variance | Budget \% Variance |
| Income |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising |  |  |  |  | 0.00\% |  | 0.00\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions | 100.00 | 1.00 |  | 99.00 | 9,900.00\% | 100.00 | 0.00\% |
| Investments | 1,575.72 | 1,179.84 | 1,485.00 | 395.88 | 33.55\% | 90.72 | 6.11\% |
| Shipping, Handling, \& Other | 26.10 | 384.84 |  | (358.74) | (93.22\%) | 26.10 | 0.00\% |
| Total Income | 1,701.82 | 1,565.68 | 1,485.00 | 136.14 | 8.70\% | 216.82 | 14.60\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 245,144.66 | 261,187.86 | 267,076.61 | (16,043.20) | (6.14\%) | $(21,931.95)$ | (8.21\%) |
| Office Occupancy \& Utilities | 28,092.76 | 27,422.99 | 26,720.07 | 669.77 | 2.44\% | 1,372.69 | 5.14\% |
| Services | 131,790.01 | 124,784.61 | 116,446.42 | 7,005.40 | 5.61\% | 15,343.59 | 13.18\% |
| Supplies | 3,591.87 | 3,379.46 | 2,608.40 | 212.41 | 6.29\% | 983.47 | 37.70\% |
| Travel | 27,615.18 | 15,497.87 | 17,091.50 | 12,117.31 | 78.19\% | 10,523.68 | 61.57\% |
| Leases, Rentals, \& Licenses | 6,392.68 | 5,582.38 | 5,992.75 | 810.30 | 14.52\% | 399.93 | 6.67\% |
| Taxes, Dues, \& Subscriptions | 11,362.10 | 14,926.21 | 9,911.00 | $(3,564.11)$ | (23.88\%) | 1,451.10 | 14.64\% |
| Depreciation, Cost of Goods Sold \& Other | 73,888.62 | 35,464.46 | 62,716.37 | 38,424.16 | 108.35\% | 11,172.25 | 17.81\% |
| Total Expenses | 527,877.88 | 488,245.84 | 508,563.12 | 39,632.04 | 8.12\% | 19,314.76 | 3.80\% |
| Net Gain or (Loss) | (526,176.06) | (486,680.16) | (507,078.12) | (39,495.90) | 8.12\% | $(19,097.94)$ | 3.77\% |

## Society of American Archivists <br> General \& Administrative

For the Nine Months Ending March 31, 2013

| Income | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | This Year Vs. Last Year \$Variance \% Variance |  | This Year Vs. Budget |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising |  |  |  |  | 0.00\% |  | 0.00\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions | 100.00 | 1.00 |  | 99.00 | 9,900.00\% | 100.00 | 0.00\% |
| Investments | 1,575.72 | 1,179.84 | 1,485.00 | 395.88 | 33.55\% | 90.72 | 6.11\% |
| Shipping, Handling, \& Other | 26.10 | 384.84 |  | (358.74) | (93.22\%) | 26.10 | 0.00\% |
| Total Income | 1,701.82 | 1,565.68 | 1,485.00 | 136.14 | 8.70\% | 216.82 | 14.60\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 160,263.08 | 165,314.71 | 170,326.85 | $(5,051.63)$ | (3.06\%) | (10,063.77) | (5.91\%) |
| Office Occupancy \& Utilities | 17,386.80 | 17,176.79 | 16,879.59 | 210.01 | 1.22\% | 507.21 | 3.00\% |
| Services | 105,776.39 | 101,808.76 | 102,664.70 | 3,967.63 | 3.90\% | 3,111.69 | 3.03\% |
| Supplies | 2,845.84 | 2,087.60 | 1,906.36 | 758.24 | 36.32\% | 939.48 | 49.28\% |
| Travel | 7,931.62 | 3,011.70 | 7,369.00 | 4,919.92 | 163.36\% | 562.62 | 7.63\% |
| Leases, Rentals, \& Licenses | 3,775.30 | 3,908.67 | 3,373.12 | (133.37) | (3.41\%) | 402.18 | 11.92\% |
| Taxes, Dues, \& Subscriptions | 1,529.00 | 1,833.05 | 561.00 | (304.05) | (16.59\%) | 968.00 | 172.55\% |
| Depreciation, Cost of Goods Sold \& Other | 73,888.62 | 35,464.46 | 62,716.37 | 38,424.16 | 108.35\% | 11,172.25 | 17.81\% |
| Total Expenses | 373,396.65 | 330,605.74 | 365,796.99 | 42,790.91 | 12.94\% | 7,599.66 | 2.08\% |
| Net Gain or (Loss) | (371,694.83) | $(329,040.06)$ | (364,311.99) | $(42,654.77)$ | 12.96\% | $(7,382.84)$ | 2.03\% |

## Society of American Archivists

Governance
For the Nine Months Ending March 31, 2013

| Income | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{array}{r} \text { Budget } \\ 03 / 31 / 13 \\ \hline \end{array}$ | This Year Vs. Last Year <br> \$ Variance $\qquad$ \% Variance |  | This Year Vs. Budget <br> \$ Variance $\qquad$ \% Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising |  |  |  |  | 0.00\% |  | 0.00\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  | - |  | 0.00\% |  | 0.00\% |
| Shipping, Handling, \& Other |  |  |  |  | 0.00\% |  | 0.00\% |
| Total fncome |  |  |  |  | 0.00\% |  | 0.00\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 61,280.15 | 63,560.39 | 60,043.37 | $(2,280.24)$ | (3.59\%) | 1,236.78 | 2.06\% |
| Office Occupancy \& Utilities | 7,912.05 | 6,902.09 | 6,111.84 | 1,009.96 | 14.63\% | 1,800.21 | 29.45\% |
| Services | 23,224.96 | 11,799.65 | 11,962.88 | 11,425.31 | 96.83\% | 11,262.08 | 94.14\% |
| Supplies | 534.15 | 739.80 | 443.59 | (205.65) | (27.80\%) | 90.56 | 20.42\% |
| Travel | 18,123.94 | 12,382.57 | 8,760.00 | 5,741.37 | 46.37\% | 9,363.94 | 106.89\% |
| Leases, Rentals, \& Licenses | 2,184.02 | 1,117.45 | 1,628.65 | 1,066.57 | 95.45\% | 555.37 | 34.10\% |
| Taxes, Dues, \& Subscriptions Depreciation, Cost of Goods Sold \& Other | 4,298.10 | 3,678.16 | 1,100.00 | 619.94 | $\begin{gathered} 16.85 \% \\ 0.00 \% \end{gathered}$ | 3,198.10 | $\begin{gathered} 290.74 \% \\ 0.00 \% \end{gathered}$ |
| Total Expenses | 117,557.37 | 100,180.11 | 90,050.33 | 17,377.26 | 17.35\% | 27,507.04 | 30.55\% |
| Net Gain or (Loss) | (117,557.37) | $(100,180.11)$ | $(90,050.33)$ | (17,377.26) | 17.35\% | $(27,507.04)$ | 30.55\% |

For the Nine Months Ending March 31, 2013

| Income | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Year-To-Date } \\ 03 / 31 / 12 \\ \hline \end{gathered}$ | $\begin{gathered} \text { Budget } \\ 03 / 31 / 13 \\ \hline \end{gathered}$ | This Year Vs. Last Year <br> \$ Variance $\qquad$ \% Variance |  | This Year Vs. Budget <br> SVariance \% Variance |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  |  |  |  |
| Dues |  |  |  |  | 0.00\% |  | 0.00\% |
| Subscriptions \& Advertising |  |  |  |  | 0.00\% |  | 0.00\% |
| Workshops |  |  |  |  | 0.00\% |  | 0.00\% |
| Annual Meeting |  |  |  |  | 0.00\% |  | 0.00\% |
| Publications \& CD Sales |  |  |  |  | 0.00\% |  | 0.00\% |
| Contributions |  |  |  |  | 0.00\% |  | 0.00\% |
| Investments |  |  |  |  | 0.00\% |  | 0.00\% |
| Shipping, Handing, \& Other |  |  |  |  | 0.00\% |  | 0.00\% |
| Total Income |  |  |  |  | 0.00\% |  | 0.00\% |
| Expenses |  |  |  |  |  |  |  |
| Salaries, Wages, \& Benefits | 23,601.43 | 32,312.76 | 36,706.39 | (8,711.33) | (26.96\%) | $(13,104.96)$ | (35.70\%) |
| Office Occupancy \& Utilities | 2,793.91 | 3,344.11 | 3,728.64 | (550.20) | (16.45\%) | (934.73) | (25.07\%) |
| Services | 2,788.66 | 11,176.20 | 1,818.84 | $(8,387.54)$ | (75.05\%) | 969.82 | 53.32\% |
| Supplies | 211.88 | 552.06 | 258.45 | (340.18) | (61.62\%) | (46.57) | (18.02\%) |
| Travel | 1,559.62 | 103.60 | 962.50 | 1,456.02 | 1,405.42\% | 597.12 |  |
| Leases, Rentals, \& Licenses | 433.36 | 556.26 | 990.98 | (122.90) | (22.09\%) | (557.62) | $(56.27 \%)$ |
| Taxes, Dues, \& Subscriptions Depreciation, Cost of Goods Sold \& Other | 5,535.00 | 9,415.00 | 8,250.00 | $(3,880.00)$ | $\begin{gathered} (41.21 \%) \\ 0.00 \% \end{gathered}$ | (2,715.00) | $\begin{gathered} (32.91 \%) \\ 0.00 \% \end{gathered}$ |
| Total Expenses | 36,923.86 | 57,459.99 | 52,715.80 | (20,536.13) | (35.74\%) | (15,791.94) | (29.96\%) |
| Net Gain or (Loss) | $(36,923.86)$ | $(57,459.99)$ | $(52,715.80)$ | 20,536.13 | (35.74\%) | 15,791.94 | (29.96\%) |

